

# Stakeholder Update

October 2023

## The Salmon process

The Salmon process, which started earlier this year (March 2023), remains a sizeable task and we are continuing to send ‘Salmon letters’ to those individuals and/or organisations we propose to criticise in our report.

This is a phased approach, and some individuals and/or organisations have been eliminated from this process. This is due to the thorough review that takes place before each letter is sent.

We are making good progress and around 80% of individuals and/or organisations originally identified as potential ‘Salmon subjects’ have now either been sent a letter or are no longer part of the process.

There is still some way to go until this work is complete. A number of responses have been received so far and will be considered by Hillsborough decision maker Sarah Green who will decide what action—if any—to take. This could include adding or revising information in the Hillsborough investigations’ report and/or deciding whether representations will be published alongside the report.

While we review the responses already received, we continue to contact the remaining ‘Salmon subjects’.

As we have previously committed to, we will continue to provide you with updates on this process when we are able to do so.

## The naming process

There are approximately 1,500 individuals and/or organisations we intend to name in the Hillsborough investigations’ report where no degree of criticism is implied or suggested. This includes those who have been reviewed as part of the Salmon process and where no new or additional proposed criticism has been identified.

We have started writing to those individuals and/or organisations to inform them of our intention to name them and to ask whether they wish to make any representations to us. This is known as the naming process and includes, but is not limited to, witnesses to our investigation and other inquiries, and those who have previously been identified in connection with the Hillsborough disaster.

This is entirely different and separate to the Salmon process.

In the coming weeks, we will be writing to individual families and complainants about how the naming process relates to them.

This process will run alongside our current work, and we do not anticipate that it will cause any delays to the publication of the investigations' report or website.

If you have any questions, please get in touch with us using the following details.

To find out more about our work or to request this report in an alternative format, you can contact us in a number of ways:

**Independent Office for Police Conduct (IOPC)**

Hillsborough PO Box 1245 Warrington WA1 9FW

Tel: 0161 246 8503

Email: [hillsborough@policeconduct.gov.uk](mailto:hillsborough@policeconduct.gov.uk)

Website: [www.policeconduct.gov.uk](http://www.policeconduct.gov.uk)

We welcome telephone calls in Welsh

Rydym yn croesawu galwadau ffôn yn y Gymraeg

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